Greenhill Humane Society, SPCA
(A Nonprofit Organization)
Independent Auditors' Report and **Financial Statements** June 30, 2021 and 2020

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Mueller Yuva Osterman Rasmusson LLP Certified Public Accountants

Independent Auditors' Report

To the Board of Directors Greenhill Humane Society, SPCA Eugene, Oregon

We have audited the accompanying financial statements of Greenhill Humane Society, SPCA (a nonprofit organization) which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Greenhill Humane Society, SPCA as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Mueller Youra Orderman Framusson LLP

Mueller Yuva Osterman Rasmusson LLP Eugene, Oregon March 3, 2022

Greenhill Humane Society, SPCA Statements of Financial Position June 30, 2021 and 2020

<u>Assets</u>

	2021	2020
Current assets:		
Cash and cash equivalents	\$ 3,148,394	\$ 2,880,001
Accounts receivables	7,359	33,747
Unconditional promises to give, net	58,425	56,946
Inventory	5,234	5,757
Prepaid expenses and other assets	27,725	17,728
Total current assets	3,247,137	2,994,179
Property and equipment, net	6,205,101	6,361,615
Other assets:		
Restricted cash - capital campaign	44,314	-
Restricted cash - funds held in trust	36,006	38,006
Unconditional promises to give, net, less		
current portion	33,543	68,692
Endowment funds	216,351	163,610
Total other assets	330,214	270,308
Total assets	\$ 9,782,452	\$ 9,626,102

Greenhill Humane Society, SPCA Statements of Financial Position (Continued) June 30, 2021 and 2020

		2021	2020						
<u>Liabilities and Net Assets</u>									
Current liabilities:									
Accounts payable	\$	33,937	\$	73,857					
Accrued expenses		127,017		110,071					
Deferred revenue		-		481,062					
Other current liabilities		-		287,085					
Current portion of long-term debt		47,500		45,346					
Total current liabilities		208,454		997,421					
Long-term liabilities:									
Long-term debt, net of current portion		1,835,683		1,880,658					
Funds held in trust		36,006		38,006					
Total long-term liabilities		1,871,689		1,918,664					
Total liabilities		2,080,143		2,916,085					
Net assets									
Net assets without donor restrictions		7,602,124		6,529,313					
Net assets with donor restrictions		100,185		180,704					
Total net assets		7,702,309		6,710,017					
Total liabilities and net assets	\$	9,782,452	\$	9,626,102					

Greenhill Humane Society, SPCA Statements of Activities Years Ended June 30, 2021 and 2020

	Year Ended June 30, 2021				Year Ended June 30, 2020					
		thout Donor Cestrictions		ith Donor estrictions		Total	Without Donor Restrictions		th Donor strictions	Total
Revenue, Gains and Other Support:						_				
Donations and bequests	\$	1,886,690	\$	89,640	\$	1,976,330	\$ 2,188,018	\$	80,560	\$ 2,268,578
Capital campaign		-		100,892		100,892	-		197,569	197,569
In-kind donations		22,597		-		22,597	16,814		-	16,814
Special events, less direct costs		115,322		-		115,322	207,924		-	207,924
Sales and program fees, less cost of sales										
of \$13,201 in 2021 and \$24,199 in 2020		987,947		-		987,947	1,038,534		-	1,038,534
Grant - Paycheck Protection Program		349,750		-		349,750	316,055		-	316,055
Investment income		68,398		-		68,398	12,025		-	12,025
Trust revenue		2,000		-		2,000	2,000		-	2,000
Net assets released from restrictions		271,051		(271,051)		-	459,397		(459,397)	-
Total revenues, gains and other support		3,703,755		(80,519)		3,623,236	4,240,767		(181,268)	4,059,499
Expenses										
Program services		2,084,025		-		2,084,025	1,986,365		-	1,986,365
Management and general		283,196		-		283,196	200,911		-	200,911
Fundraising		263,723		-		263,723	271,560		-	271,560
Total expenses		2,630,944		-		2,630,944	2,458,836		-	2,458,836
Change in net assets		1,072,811		(80,519)		992,292	1,781,931		(181,268)	1,600,663
Net assets, beginning of year		6,529,313		180,704		6,710,017	4,747,382		361,972	5,109,354
Net assets, end of year	\$	7,602,124	\$	100,185	\$	7,702,309	\$ 6,529,313	\$	180,704	\$ 6,710,017

Greenhill Humane Society, SPCA Statement of Functional Expenses Year Ended June 30, 2021

	Program			anagement			
		Services	an	d General	Fu	ndraising	 Total
Personnel expenses:							
Salaries and wages	\$	1,248,799	\$	183,206	\$	90,140	\$ 1,522,145
Payroll taxes		81,076		17,523		6,927	105,526
Employee benefits and insurance		142,256		18,415		12,130	172,801
Total personnel expenses		1,472,131		219,144		109,197	1,800,472
Animal care expenses:							
Supplies		15,628		-		-	15,628
Food		29,765		-		-	29,765
Veterinary services		74,348		-		-	74,348
Other animal care		6,556		-		-	6,556
Total animal care expenses		126,297		-		-	126,297
Other expenses:							
Bank fees		-		10,852		15,905	26,757
Depreciation and amortization		204,413		2,956		5,491	212,860
Dues and subscriptions		2,749		455		1,460	4,664
Facility and landscaping		7,391		113		119	7,623
Insurance		37,759		3,551		537	41,847
Interest		92,944		2,296		2,296	97,536
Miscellaneous expense		2,866		435		391	3,692
Office supplies and equipment		33,901		4,591		95	38,587
Events/marketing/outreach		2,809		-		115,273	118,082
Printing and postage		1,719		80		11,280	13,079
Professional services		12,569		35,855		71	48,495
Repairs and maintenance		17,436		53		53	17,542
Staff training and conferences		4,800		1,244		113	6,157
Telephone and internet		10,907		629		447	11,983
Utilities		42,242		942		995	44,179
Vehicle expense		1,335		-		-	1,335
Capital campaign expense		7,757		-		-	7,757
Trust expenses		2,000		-		-	2,000
Total other expenses		485,597		64,052		154,526	704,175
Total expenses	\$	2,084,025	\$	283,196	\$	263,723	\$ 2,630,944

Greenhill Humane Society, SPCA Statement of Functional Expenses Year Ended June 30, 2020

	Program Services	Management and General	Fundraising	Total
Personnel expenses:				
Salaries and wages	\$ 1,184,020	\$ 140,612	\$ 110,822	\$ 1,435,454
Payroll taxes	94,034	17,598	9,184	120,816
Employee benefits and insurance	154,490	17,470	14,674	186,634
Total personnel expenses	1,432,544	175,680	134,680	1,742,904
Animal care expenses:				
Supplies	34,322	-	-	34,322
Food	25,417	-	-	25,417
Veterinary services	86,687	-	-	86,687
Other animal care	10,562	-	-	10,562
Total animal care expenses	156,988	-	-	156,988
Other expenses:				
Bank fees	7,919	259	14,392	22,570
Depreciation and amortization	159,708	6,539	6,861	173,108
Dues and subscriptions	2,377	2,051	504	4,932
Facility and landscaping	8,414	107	143	8,664
Insurance	36,325	3,151	286	39,762
Interest	37,317	198	-	37,515
Miscellaneous expense	6,179	467	395	7,041
Office supplies and equipment	23,597	664	975	25,236
Events/marketing/outreach	5,030	-	90,913	95,943
Printing and postage	8,231	670	6,621	15,522
Professional services	28,079	1,050	7,575	36,704
Repairs and maintenance	6,625	49	60	6,734
Staff training and conferences	10,250	6,085	131	16,466
Telephone and internet	13,711	650	707	15,068
Utilities	41,987	1,279	1,707	44,973
Vehicle expense	1,007	12	17	1,036
Capital campaign expense	77	-	5,593	5,670
Trust expenses		2,000		2,000
Total other expenses	396,833	25,231	136,880	558,944
Total expenses	\$ 1,986,365	\$ 200,911	\$ 271,560	\$ 2,458,836

Greenhill Humane Society, SPCA Statements of Cash Flows Years Ended June 30, 2021 and 2020

		Years Ended June 30,			
		2021	2020		
Cash flows from operating activities					
Change in net assets	\$	992,292	\$ 1,600,663		
Adjustments to reconcile change in net assets to					
net cash from operating activities:					
Depreciation		216,055	167,402		
Debt issuance costs amortized		2,511	5,706		
Net realized and unrealized (gains) losses					
on investments		(60,732)	285		
In-kind contributions		(22,597)	(16,814)		
In-kind expenses		22,597	16,814		
Provision for doubtful accounts		1,242	4,632		
Contributions for long-term purposes		(141,039)	(275,191)		
Increase (decrease) in operating assets and liabilities	s:				
Accounts receivables		26,388	20,145		
Unconditional promises to give		32,428	100,386		
Inventory		523	5,590		
Other current assets		(9,997)	(6,871)		
Accounts payable		(39,920)	(115,253)		
Accrued payroll and payroll costs		16,946	(2,491)		
Deferred revenue		(481,062)	476,662		
Other current liabilities		(287,085)	48,899		
Funds held in trust		(2,000)	38,006		
Net cash from operating activities		266,550	2,068,570		
Cash flows from investing activities					
Purchase of fixed assets		(59,542)	(1,151,294)		
Proceeds (purchase) on sale of investments		7,992	7,416		
Net cash from investing activities		(51,550)	(1,143,878)		

Greenhill Humane Society, SPCA Statements of Cash Flows (Continued) Years Ended June 30, 2021 and 2020

	Years Ended June 30,				
	2021	2020			
Cash flows from financing activities					
Proceeds from long-term debt	\$ -	\$ 446,123			
Payments on long-term debt	(45,332)	(21,692)			
Proceeds from contributions restricted to capital campaign	141,039	275,191			
Net cash from financing activities	95,707	699,622			
5					
Net change in cash, cash equivalents and restricted cash	310,707	1,624,314			
Cash, cash equivalents, and restricted cash, beginning of year	2,918,007	1,293,693			
Cash, cash equivalents, and restricted cash, end of year	\$ 3,228,714	\$ 2,918,007			
Supplemental disclosures of cash flow information:					
Cash and cash equivalents	\$ 3,148,394	\$ 2,880,001			
Cash restricted for capital campaign	44,314	-			
Cash restricted for funds held in trust	36,006	38,006			
Total cash, cash equivalents, and restricted cash	\$ 3,228,714	\$ 2,918,007			
Cash paid for interest	\$ 91,265	\$ 39,998			

Note 1 - Nature of Operations and Summary of Significant Accounting Policies

Nature of operations - Greenhill Humane Society, SPCA (the Organization) is a not-for-profit organization that provides care and shelter for animals, support and resources for people, and education to promote the humane treatment of animals. The Organization operates an animal shelter in Eugene, Oregon and relies on funding from individual and corporate donors.

Program services - The Organization's program services are paid for with donations, fundraisers, contracted income, and fees for products and services.

Sheltering and adoptions - During the year ended June 30, 2021, Greenhill Humane Society, SPCA cared for 2,959 animals in its Sheltering, Return to Owner, Adoption and Transfer Programs. During the year ended June 30, 2021, the Organization cared for 1,463 cats, 1,182 dogs, and 314 other animals. The Organization continues to maintain one of the highest live release rates in the country. The Organization saved 95% of the dogs that came to the shelter, 90% of the cats, and 91% of the other animals. Overall, the Organization's live release rate for the year ended June 30, 2021 was 92%.

The Organization runs the Second Chance Program which receives animals from other shelters and animal welfare agencies in Oregon, California, and beyond, giving them a second chance at finding a loving home when time and resources have run out at their shelter. During the year ended June 30, 2021, 180 animals were cared for through this program.

During the year ended June 30, 2021, a monthly average of 141 volunteers contributed 17,899 hours, and 105 foster families cared for 550 animals. Volunteers and foster families help in the daily care, training, socializing and rehabilitation of animals brought to the shelter. The volunteer and foster program works with schools, community service programs and the general public to help promote humane education through hands-on animal welfare experience.

Spay/neuter services — The Organization has an on-site veterinary medical clinic that performs spay/neuter services, essential surgeries, and a trap/neuter/return program. All of the animals at the Organization are provided with medical care and an environment that includes behavior training and enrichment programs. During the year ended June 30, 2021, the Organization performed 2,108 surgeries in their medical clinic including 1,952 spay/neuter surgeries and 156 other essential surgeries.

Greenhill's trap/neuter/return program (TNR) provides free and low-cost spay/neuter surgeries for free-roaming, unowned community cats within Lane County. During the year ended June 30, 2021, the Organization performed 599 spay/neuter surgeries through this program.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Community outreach and humane education - Educating the community and promoting the animals and programs of Greenhill Humane Society, SPCA is crucial to helping achieve the vision of finding loving homes for all animals. The Organization reaches out to schools and other groups to educate about the importance of responsible pet ownership and the humane treatment of animals. The Organization participates in off-site adoption and awareness events, and photos and descriptions of animals available for adoption are available on the Organization's website and major on-line "petworking" sites. The Organization's website receives an average of 2,730 visits per day. In the year ended June 30, 2021, the Organization's outreach and education program reached more than 669 children and adults.

Basis of presentation – The financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles. The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions – Net assets that are not subject to or are no longer subject to donor-imposed stipulations.

Net assets with donor restrictions – Net assets whose use is limited by donor-imposed time and/or purpose restrictions.

Revenues are reported as increases in net assets without donor restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restriction. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor restrictions on the net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. The Organization has adopted a policy to classify donor restricted contributions as without donor restrictions to the extent that donor restrictions were met in the year the contribution was received.

Cash, cash equivalents, and restricted cash— The Organization considers all highly liquid investments with a maturity of three months or less when acquired to be cash equivalents. Restricted cash is limited in use to payment of costs of constructing a new facility and of the related capital campaign and are included in cash on the statement of cash flows. Restricted cash includes money held in a pet trust. The Organization maintains cash balances in several financial institutions located primarily in Eugene, Oregon. At times, balances may exceed amounts insured by the Federal Deposit Insurance Corporation. At June 30, 2021 and 2020, the Organization's uninsured cash balances totaled \$2,952,226 and \$2,653,689, respectively.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Receivables – The Organization considers trade accounts receivable to be fully collectible; accordingly, no allowance for uncollectible amounts was considered necessary. Management evaluates past due balances on an account-by-account basis, and if amounts become uncollectible, they are charged to operations when that determination is made.

The Organization considers bequests receivable to be fully collectible; accordingly, no allowance for uncollectible amounts was considered necessary.

The Organization has an annual campaign to raise funds for operations. The Organization solicited donations for a capital campaign that are to be paid over time (up to ten years). At the time a pledge is made, the contributions that are expected to be collected within one year are recorded as donor restricted revenue at their net realizable value. Pledges that are expected to be collected in future years are recorded as donor restricted revenue at present value of the estimated future cash flows. An allowance for pledges contribution receivable in the amount of \$2,334 and \$3,576 as of June 30, 2021 and 2020, respectively, is recorded based on management's judgment, considering such factors as prior collection history, type of contribution, relationship with donor, and other relevant factors. When the purpose and/or time restrictions are met, the amounts are recorded in the statement of activities as "net assets released from restrictions."

Inventory – Inventory consists of animal supplies, apparel, and other items available for resale and is stated at the lower of cost or net realizable value.

Property and equipment – Property and equipment purchases or contributions in excess of \$5,000 and a useful life of two years or more are capitalized at cost. Contributed property and equipment is capitalized at its fair market value at the date of the gift. Depreciation is computed using the straight-line method at rates based on the estimated useful life of the property and equipment ranging from 5 to 39.5 years. Major renewals and betterments are capitalized, while replacements, maintenance and repairs which do not improve or extend the lives of the respective assets are charged to expense currently. The cost and related accumulated depreciation of property sold or retired are removed from the accounts and any gain or loss is reflected in the change in net assets.

Investments – Endowment funds consist of a portfolio of different investments, including marketable equity and debt securities and alternative investments. Marketable equity and debt securities are recorded at fair market value based on current quoted market prices. Investments in limited partnerships and real estate are recorded at fair market value based on information provided by the fund managers or the general partners and real estate appraisals. Interest, dividends and gains and losses, both realized and unrealized, on investments are included in the statements of activities in revenues, gains and other support.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Business risks and uncertainties — As the Organization's investments are comprised of marketable equity and debt securities, significant changes in prevailing interest rates and market conditions may adversely affect the timing and amount of cash flows on such investments and their related values. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in values in the near-term could materially affect the Organization's financial position and the amounts reported in the statements of activities.

Deferred revenue – Deferred revenue consists of advance payments of contract revenue and registrations.

Compensated absences – The Organization's policy allows full-time employees to accrue vacation leave to a specified limit, which is payable upon termination.

Funds held in trust – The Organization holds pet trust funds that will be spent according to trust documents over the lives of the pets.

Revenue recognition – revenue from exchange transactions – The Organization recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. The Organization records the following exchange transaction revenue in its statements of activities for the years ending June 30, 2021 and 2020:

Service revenue – The Organization conducts program-related services and events where the performance obligation is delivery of the program. Fees for service revenue are recognized when the service is performed based on amounts established by the Organization. Fees collected prior to the delivery of services are classified as deferred revenue.

Special fundraising event revenue - Proceeds from fundraising events are recognized as revenue during the period that the fundraising events occur.

Retail sales – The Organization operates retail operations. The performance obligation is the delivery of goods to the customer. The transaction price is established by the Organization given listed sales prices determined by the value of the inventory item being sold. As each item is individually priced, no allocation of the transaction price is necessary. The Organization recognizes revenue as the customer pays and takes possession of the merchandise. If there is a right of return, the liability is estimated for such returns, which offsets revenue. No liability for probable customer returns was considered necessary as of June 30, 2021 and 2020.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Revenue recognition – **contributions and support** – Contributions, pledges, and grants received are recorded as support that is without donor restrictions or with donor restrictions. Classification is based on the existence and nature of any donor restrictions imposed on the contribution or grant. Deferred revenue consists of amounts received in advance under contracts or grant and is recognized when the services are performed.

Conditional contributions arise when a donor-imposed condition exists, based on a determination from the agreement, that a recipient is entitled to the contribution only if it has overcome a barrier, with a right of return to the provider should the barrier not be met. Assets received through a conditional contribution are accounted for as a refundable advance until the conditions have been substantially met or explicitly waived by the donor; consequently, revenue is recognized on the dates the conditions have been met.

Outstanding legacies – The Organization is the beneficiary under various wills and trust agreements, the total realizable amounts of which are not presently determinable. The Organization's share of such bequests is recorded when the probate court has declared the testamentary instrument valid and the proceeds are measurable.

Contributed services and materials – The Organization receives donated services from a variety of unpaid volunteers who assist with programs in non-specialized roles. The value of services contributed by these volunteers is not reflected in the financial statements since these services do not meet the criteria for recognition.

The Organization records various types of in-kind contributions. Contributed services are recognized at fair value if the services received either create or enhance long-lived assets or require specialized skills. Typically, the services would need to be purchased if not provided by donation. Contributions of materials, goods and supplies are recognized at fair value when received. The amounts reflected in the accompanying financial statements as in-kind contributions are offset by like amounts included in expenses or additions to property and equipment.

During the years ended June 30, the Organization recorded in-kind contributions as follows:

	2021			2020		
Professional services	\$	115	\$	7,967		
Food, medication and vaccines		16,617		7,024		
Supplies		5,865		1,823		
Total	\$	22,597	\$	16,814		

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Contributed services and materials (continued) – In-kind professional services were spent for the following programs:

	2	.021	2020		
Program Services Fundraising	\$	115	\$	5,686 2,281	
Total	\$	115	\$	7,967	

Contributed goods and materials are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used.

Fundraising and advertising expenses – The Organization uses advertising and fundraising to promote its programs to the community. Advertising and fundraising costs are expensed as incurred. Total costs of \$263,723 and \$271,560 were allocated to fundraising for the years ended June 30, 2021 and 2020, respectively. Direct mailing campaign expenses of \$100,546 and \$80,298 were incurred for the years ended June 30, 2021 and 2020, respectively, which are included in fundraising on the statements of functional expenses.

Income taxes – The Organization is an Oregon not-for-profit organization and complies with the requirements of Section 501(c)(3) of the Internal Revenue Code. Thus, the Organization is exempt from federal and state income taxes. Management believes the Organization meets the requirements to maintain its tax-exempt status. The Organization files information tax returns in the U.S. federal and Oregon jurisdictions.

Functional allocation of expense – The costs of providing various programs and other activities have been summarized on a functional basis in the statement of activities and in the statement of functional expenses. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function are charged to programs and supporting services on the basis of periodic time and expense studies. The expenses that are allocated include depreciation, interest, office, and occupancy, which are allocated on the basis of proportion of facilities used, as well as salaries and benefits, which are allocated on the basis of estimates of time and effort.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Fair value measurements – Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, and establishes a framework for measuring fair value. The fair value framework requires the categorization of assets and liabilities into three levels based upon the ability to observe the assumption (inputs) used to value the assets and liabilities. Level 1 provides the most reliable and observable measure of fair value, whereas Level 3 generally requires significant judgment. When valuing assets or liabilities, GAAP requires the most observable inputs to be used.

The fair value hierarchy is categorized into three levels based on the inputs as follows:

Level 1 – Unadjusted, quoted prices in active markets for identical assets and liabilities.

Level 2 – Observable inputs, other than those included in Level 1. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.

Level 3 – Unobservable inputs reflecting assumptions about the inputs used in pricing the asset or liability.

The fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Use of estimates – The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

New accounting pronouncement – During the year, the Organization adopted the provisions of FASB ASU 2018-13, Fair Value Measurement (Topic 820) Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement. The amendments in this update modify the disclosure requirements on fair value measurements in Top 820, Fair Value Measurement. Adoption of this pronouncement had no effect on the Organization's current or previously issued financial statements.

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Reclassifications – Certain reclassifications have been made to the prior year financial statements to conform to the current year financial statement presentation. These reclassifications had no effect on change in total assets, total liabilities, and net assets for the prior year.

Note 2 – Cash and Cash Equivalents

Cash and cash equivalents balances at June 30 consist of the following:

	2021	2020
Non-interest bearing accounts Interest bearing accounts	\$ 155,304 2,993,090	\$ 61,821 2,818,180
Cash restricted for capital campaign project Cash restricted for bequest requirements	2,993,090 44,314 36,006	38,006
Total	\$ 3,228,714	\$ 2,918,007

Note 3 – Receivables

Receivables consist of the following at June 30:

	2021			2020		
Trade accounts receivable Campaign pledges receivable	\$	7,359 75,491	\$	33,747 115,638		
Bequests receivable		16,477		10,000		
Total	\$	99,327	\$	159,385		
Current Non-current	\$	65,784 33,543	\$	90,693 68,692		
Total receivables	\$	99,327	\$	159,385		

Note 3 – Receivables (Continued)

Estimated annual collections of pledges receivable are as follows:

	 2021	 2020
Less than one year	\$ 43,245	\$ 48,397
One to five years	24,580	55,817
More than five years	 10,000	 15,000
	 77,825	119,214
Less allowance for uncollectible promises to give	 2,334	3,576
Total pledges receivable	\$ 75,491	\$ 115,638

Note 4 – Property and Equipment

Property and equipment consisted of the following at June 30:

	2021	2020	
Land and land improvements	\$ 45,527	\$ 45,527	
Buildings	6,950,025	6,909,230	
Furniture and fixtures	42,041	42,041	
Equipment	85,126	75,648	
Software	3,524	3,524	
Vehicles	18,923	18,923	
Construction in process	9,268		
	7,154,434	7,094,893	
Less accumulated depreciation and amortization	949,333	733,278	
Total	\$ 6,205,101	\$ 6,361,615	

Construction in process at June 30, 2021 and 2020 was \$9,268 and \$0, respectively. The Organization has incurred expenses for phase II design.

Note 5 – Endowment Funds

In October 2004, the Organization's Board of Directors established a board designated endowment fund in the amount of \$25,000 of unrestricted net assets at the Oregon Community Foundation (OCF) to support the mission of the Organization. The agreement with OCF stipulates that the fund assets shall be held and owned by OCF. Upon the approval of the OCF Board of Directors, OCF may distribute a fixed percentage of the fund assets to the Organization. No contributions were made to the fund during the years ended June 30, 2021 and 2020.

The agreement also provides that upon written request from a majority of the Organization's Board of Directors, and subject to majority approval of the OCF Board of Directors, additional distributions will be made from the fund assets, even to the exhaustion of the fund. In addition, the OCF Board of Directors has variance power which allows OCF to unilaterally redirect use of the assets away from the Organization.

In accordance with accounting standards for not-for-profit organizations, the Organization has included in its statements of financial position a beneficial interest in assets held by the OCF of \$216,351 and \$163,610 as of June 30, 2021 and 2020, respectively. Investment income (interest, dividends and realized and unrealized gains and losses) on endowment funds is classified as unrestricted, in the statements of activities and changes in net assets.

Composition of and changes in endowment net assets for the years ended June 30 were as follows:

	2021	2020
Endowment net assets without donor restrictions, beg. of year	\$ 163,610	\$ 171,311
Endowment realized gains (losses)	8,946	646
Endowment unrealized gains (losses)	51,786	(931)
Interest	950	1,164
Investment expenses	(1,745)	(1,536)
Distributions	(7,196)	(7,044)
Endowment net assets without donor restrictions, end of year	\$ 216,351	\$ 163,610

The majority of the investments held at OCF consist of marketable equity and debt securities that are recorded at fair market value based on current quoted market prices. However, a portion of the investments held at OCF consist of investments in limited partnerships and real estate whose fair values have been estimated by OCF management in the absence of readily determinable market values. These estimates are based on information provided by fund managers or general partners and real estate appraisals; therefore, the reported values may differ from the value that would have been used had a quoted market price existed. The Organization used the estimates provided by OCF in valuing its beneficial interest in those investments.

Note 6 – Fair Value of Financial Instruments

Fair values of assets measured on a recurring basis at June 30, 2021 are as follows:

	Total			
	Carrying/ Fair Value	Level 1	Level 2	Level 3
Endowment funds	\$ 216,351	\$ -	\$ -	\$ 216,351

Fair values of assets measured on a recurring basis at June 30, 2020 are as follows:

	Total Carrying/			
	Fair Value	Level 1	Level 2	Level 3
Endowment funds	\$ 163,610	\$ -	\$ -	\$ 163,610

The following table presents additional information about Level 3 assets measured at fair value:

	2021	2020
Level 3, endowment funds, beginning of year	\$ 163,610	\$ 171,311
Net realized and unrealized gains (losses)	60,732	(285)
Interest	950	1,164
Investment expenses	(1,745)	(1,536)
Distributions	(7,196)	(7,044)
Level 3, endowment funds, end of year	\$ 216,351	\$ 163,610

The following is a description of the valuation methodologies used for assets measured at fair value:

Endowment funds consist of a portfolio of different investments, including marketable equity and debt securities and alternative investments. Marketable equity and debt securities are recorded at fair market value based on current quoted market prices. Alternative investments consist of investments in limited partnerships and real estate, whose fair values have been estimated in the absence of the readily determinable market values. These estimates are based on information provided by the fund managers or the general partners and real estate appraisals; therefore, the reported values may differ from the value that would have been used had a quoted market price existed. They are generally categorized in Level 3 of the fair value hierarchy.

Note 6 – Fair Value of Financial Instruments (Continued)

The fair value methodology used by the Organization may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Valuation techniques utilized to determine fair value are consistently applied.

Note 7 – Investment Income

Investment income is classified as unrestricted on the statement of activities. Investment return for the years ended June 30 are summarized as follows:

	 2021	2020
Interest and dividends Net realized and unrealized gains (losses) -	\$ 7,666	\$ 12,310
endowment funds	 60,732	 (285)
Total	\$ 68,398	\$ 12,025

Investment expenses totaled \$1,745 and \$1,536 for the years ended June 30, 2021 and 2020, respectively.

Note 8 – Long-term Debt

August 2018 the Organization obtained a construction-to-permanent commercial real estate loan up to a maximum amount of \$2,150,000 from Columbia Bank to be used for the phase 1 construction and permanent financing of improvements. Interest is at the index rate plus 2.25% for the first eleven-year period (currently 4.44%), adjusted for the second ten-year period with a final adjustment for the remainder of the loan. The loan is collateralized by real property, rents, and business assets. Requirements and prepayment penalties apply. The loan contains affirmative and negative covenants, including a financial ratio, which the Organization is in compliance with as of June 30, 2021. January 2020 the loan was termed to a permanent loan in the amount of \$2,000,000 with required monthly payments of \$11,122. The loan matures December 2044.

Note 8 – Long-term Debt (Continued)

Long-term debt at June 30 consists of the following:

	2021	2020
Note payable	\$ 1,932,976	1,978,308
Less unamortized debt issuance costs	(49,793)	(52,304)
	1,883,183	1,926,004
Less current portion of long-term debt	(47,500)	(45,346)
Long-term debt, net of current portion	\$ 1,835,683	\$ 1,880,658

The future scheduled maturities of long-term debt are as follows:

Years ending June 30:	
2022	\$ 47,500
2023	49,600
2024	51,650
2025	54,250
2026	56,750
Thereafter	1,623,433

Note 9 - Refundable Advance - Paycheck Protection Program

In April 2020, the Organization received a \$316,055 loan under the U.S. Small Business Administration Paycheck Protection Program (PPP) created as part of the relief efforts related to COVID-19. The terms of the loan state it will be repaid with 18 monthly payments of \$17,787 starting November 2020 with interest at one percent. The Organization qualified for forgiveness in March 2021 of all the principal and interest due under the note based on conditions established by the SBA.

The Organization accounted for the PPP loan in accordance with FASB ASC 958-605 as a conditional contribution. The PPP loan is reflected on the statement of financial position as a refundable advance and grant revenue is recognized when the conditions are substantially met. Given that the conditions with respect to the PPP loan are met over time, through incurring eligible expenses, the grant revenues are being recognized as qualifying expenses are incurred. For the year ended June 30, 2020, the Organization incurred \$316,055 in qualifying expenses and has recognized this as grant revenue.

Note 9 – Refundable Advance - Paycheck Protection Program (Continued)

In January 2021, the Organization received an additional \$349,750 loan under the U.S. Small Business Administration Paycheck Program (PPP). The terms of the loan state it will be repaid with 45 monthly payments of \$8,021 starting May 2022 with interest at one percent. The Organization qualified for forgiveness in December 2021 of all the principal and interest due under the note based on conditions established by the SBA. These funds were also accounted for in accordance with FASB ASC 958-605 as a conditional contribution. For the year ended June 30, 2021, the Organization incurred \$349,750 in qualifying expenses and has recognized this as grant revenue.

Note 10 - Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes at June 30:

	2021	 2020
Bequests receivable	\$ 16,477	\$ 10,000
Capital campaign	44,314	115,638
Grant for adoption fee waivers	-	6,310
Grant for spay/neuter services	1,880	20,383
Grant for care of dogs	-	28,373
Grant for equipment	10,000	-
Disaster response	27,514	-
Total	\$ 100,185	\$ 180,704

Net assets with donor restrictions are subject to the following time and purpose restrictions:

- The Organization periodically receives bequests. Bequests are considered restricted net assets due to a time restriction until funds are received by the Organization.
- The Organization is operating a capital campaign. Pledges and contributions are considered restricted net assets due to time and purpose restrictions.
- The Organization receives grants restricted for a specific purpose. Grants are considered restricted net assets until purpose restrictions are met.

Note 11 – Special Event Revenue

Gross receipts from special fundraising events recorded by the Organization consist of exchange transactions revenue and contribution revenue. As a result of adopting FASB ASU 2014-09 during the fiscal year ended June 30, 2020, the Organization is required to separately present the components of this revenue.

	2021	2020	
Contributions	\$ 128,266	\$ 232,802	
Special event revenue	1,630	13,584	
Total	129,896	246,386	
Less direct costs	(14,574)	(38,462)	
Net special events revenue	\$ 115,322	\$ 207,924	

Note 12 – Retirement Plan

In July 2019, the Organization adopted a SIMPLE retirement plan for the benefit of its employees. All employees are eligible to participate in the plan at the date of hire. The plan requires employer-matching contributions on a dollar-for-dollar basis up to 3% of each employee's compensation. Employer matches for June 30, 2021 and 2020 were \$26,826 and \$22,613, respectively.

Note 13 – Related Party Transactions

Related party transactions consist of related party pledges receivable of \$6,400 and \$12,400 for the years ended June 30, 2021 and 2020, respectively.

Note 14 – Self-Insurance

Unemployment self-insurance is administered through 501(c) Agencies Trust. The Organization maintained a balance of \$21,430 and \$14,116 as a prepaid expense for the years ended June 30, 2021 and 2020, respectively. Unemployment claims of \$318 and \$0, respectively, were paid for the years ended June 30, 2021 and 2020.

Note 15 – Litigation and Contingent Liabilities

The Organization is subject to litigation in the normal course of business. Management does not believe that such litigation will have a material effect on its financial position.

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic which continues to spread throughout the United States. The extent to which the coronavirus impacts our operations will depend partly on future developments, which are highly uncertain and cannot be predicted with confidence, including the duration and severity of the outbreak, and the actions that may be required to contain the coronavirus or treat its impact. The Organization will continue to monitor the situation closely and it is possible that it will implement further measures. The ultimate disruption which may be caused by the outbreak is uncertain; however, management does not feel it will result in a material adverse impact on the Organization's financial position, operations and cash flows. The Organization received two PPP loans to mitigate the financial impact (Note 9).

Note 16 – Subsequent Events

Management evaluates events occurring subsequent to the date of the financial statements in determining the accounting for and disclosure of transactions and events that affect the financial statements. Subsequent events have been evaluated through March 3, 2022, the date of the auditor's report, which represents the date the financial statements were available to be issued.

Note 17 – Accounting for Uncertain Tax Positions

The Organization recognizes the tax benefit from uncertain tax positions only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, based on the technical merits of the position. The tax benefit is measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The Organization's income tax returns are subject to possible examination by the taxing authorities until the expiration of the related statutes of limitations. The Organization would recognize interest and penalties related to income tax matters in operating expenses. Management has concluded that there were no uncertain tax positions as of June 30, 2021. The Organization is subject to income tax examinations by tax authorities for the years ended June 30, 2018 and later.

Note 18 – Liquidity and Reserves

The Organization has a policy to manage its liquidity and reserves consistent with the goals of operating within a prudent range of financial stability, maintaining adequate liquidity to fund near-term operations, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Organization's objective is to maintain liquid financial assets without donor restrictions sufficient to cover three months of program expenditures. The following reflects the financial assets as of June 30, 2021 and 2020, reduced by amounts not available for general expenditures within one year of the balance sheet date because of contractual or donor-imposed restrictions or internal designations.

	2021	2020
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Cash and cash equivalents and restricted cash	\$ 3,228,714	\$ 2,918,007
Accounts receivable, collected in less than one year	7,359	33,747
Unconditional promises to give, collected in less than one year	58,425	56,946
Total financial assets, excluding noncurrent receivables	3,294,498	3,008,700
Contractual or donor-imposed restrictions:		
Cash restricted for funds in trust	(36,006)	(38,006)
Contractual or donor-imposed restrictions	(100,185)	(180,704)
Add back: amounts available for donor-specified		
expenditures in following year	65,605	109,887
Financial assets available to meet cash needs for		
expenditures within one year	\$ 3,223,912	\$ 2,899,877